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Robert L. Monroe, J.D., LL.M., is Vice President of Advis. He received Juris Doctor and Master of Laws in Health Law degrees from DePaul University College of Law. He also earned a Bachelor of Arts degree in history from the University of Illinois at Champaign-Urbana.

As a Vice President, Mr. Monroe has focused on healthcare provider regulatory reimbursement matters and facility development. Mr. Monroe counsels providers with respect to Medicare and Medicaid Conditions of Participation and Payment, coding and claims requirements, organizational structuring, and compliance. He has performed multiple onsite provider audits, develops policies, procedures, patient notices and other compliance materials for providers and advises institutional clients on a wide range of federal and state regulatory issues.

Mr. Monroe's involvement in the development of health care facilities has included the preparation of certificate of need applications in multiple states including providing expert testimony at CON hearings, conducting change of ownership, merger and acquisition transactions, effecting Medicare certification classification / status changes for hospital providers and preparing providers for Medicare certification and Joint Commission surveys. Mr. Monroe has provided regulatory consultation and development services to all types of hospital providers including acute, long-term care, psychiatric, rehabilitation, cancer and children's as well as ambulatory surgical centers, independent diagnostic testing facilities, group practices

and freestanding emergency departments. Mr. Monroe has represented providers seeking initial and revised Joint Commission deemed status accreditation awards and has determined the feasibility of and developed multiple provider-based facilities including joint ventured hospital-base models.

Prior to joining Advis, Mr. Monroe served on the editorial board of the Journal of Health and Hospital Law. He has also served on the board of a long-term care hospital and the stewardship committee of a nonprofit multi-state skilled nursing and assisted living facility chain.